

Urgent Care
Market Overview

# Urgent Care — Our Definition According to the UCA and JUCM

At a minimum, an urgent care center must offer:

- 1. Walk-in or unscheduled care
- 2. Extended evening and weekend hours
- 3. Radiology and substantial point-of-care diagnostic testing
- 4. The ability to repair lacerations and provide intravenous fluids

Urgent Care facilities function as low-acuity emergency rooms, providing services when seeing their regular physician quickly is impossible, or impractical

Source: No Appointment Needed: The Resurgence of Urgent Care Centers in the United States; September 2007; Robin M. Weinick, PhD and Renee M. Betancourt, BA



# Why Urgent Care Succeeds Saving Time & Money

- Faster Treatment at a Lower Cost
  - 19 Minutes— the average amount of time that Urgent Care patients waited before seeing a physician<sup>1</sup>
  - 51 Minutes— length of the average Urgent Care visit<sup>1</sup>
- 192 Million Urgent Care visits projected<sup>2</sup>
- 2% of Urgent Care visits were ultimately referred to the ER<sup>1</sup>
- 1. UCA Benchmarking Survey, 2018
- 2. Experity Q4 2022 Average Visit Data



### Patient Visits in the US

A comparison of medical treatment sites

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- Medical Specialties
- Emergency Dept
- Urgent Care

440 million<sup>1</sup>

420 million<sup>1</sup>

151 million<sup>2</sup>

192 million<sup>3</sup>

- 1. CDC National Ambulatory Medical Care Survey (NAMCS), 2018
- 2. CDC National Ambulatory Medical Care Survey (NAMCS), 2019
- 3. Experity Average Patient Visit Data, November 2022



### Comparative Number of Facilities

- Facilities
  - Urgent Care 13,870 facilities<sup>1</sup>
  - Retail Clinics 3,025 facilities<sup>2</sup>
  - Safety-Net EDs 5,250 facilities<sup>3</sup>

- 1. JUCM Urgent Care Center Database, November 2022
- 2. United States Retail Clinics Market, By Ownership (Retail Store-Owned, Hospital-Owned, Investor-Owned, Others), By Location (Departmental Stores, Shopping Malls, Retail Stores, Others), By Services, By Region, Competition Forecast & Opportunities, 2026 ResearchAndMarkets.com
- 3. Where Americans Live Far From the Emergency Room: NY Times, April 26, 2020



## What's inside an Urgent Care center?















### Associations



- Established in 2004 as UCAOA
- Changed name to UCA in 2018
- Around 4,000 Members
- UCA Convention
  - 2023 March 31, Las Vegas
- Democratically elected president and board members
- JUCM Serves as it's official journal and distributes to its entire membership



## Scope of the Urgent Care Chart Survey

### This survey was designed to identify:

- Demographics of patients presenting to urgent care centers
- What their presenting complaints were
- What diagnoses were most common
- What prescriptions were written
- What procedures and tests were performed



# Design & Methodology 2021

#### Survey Design:

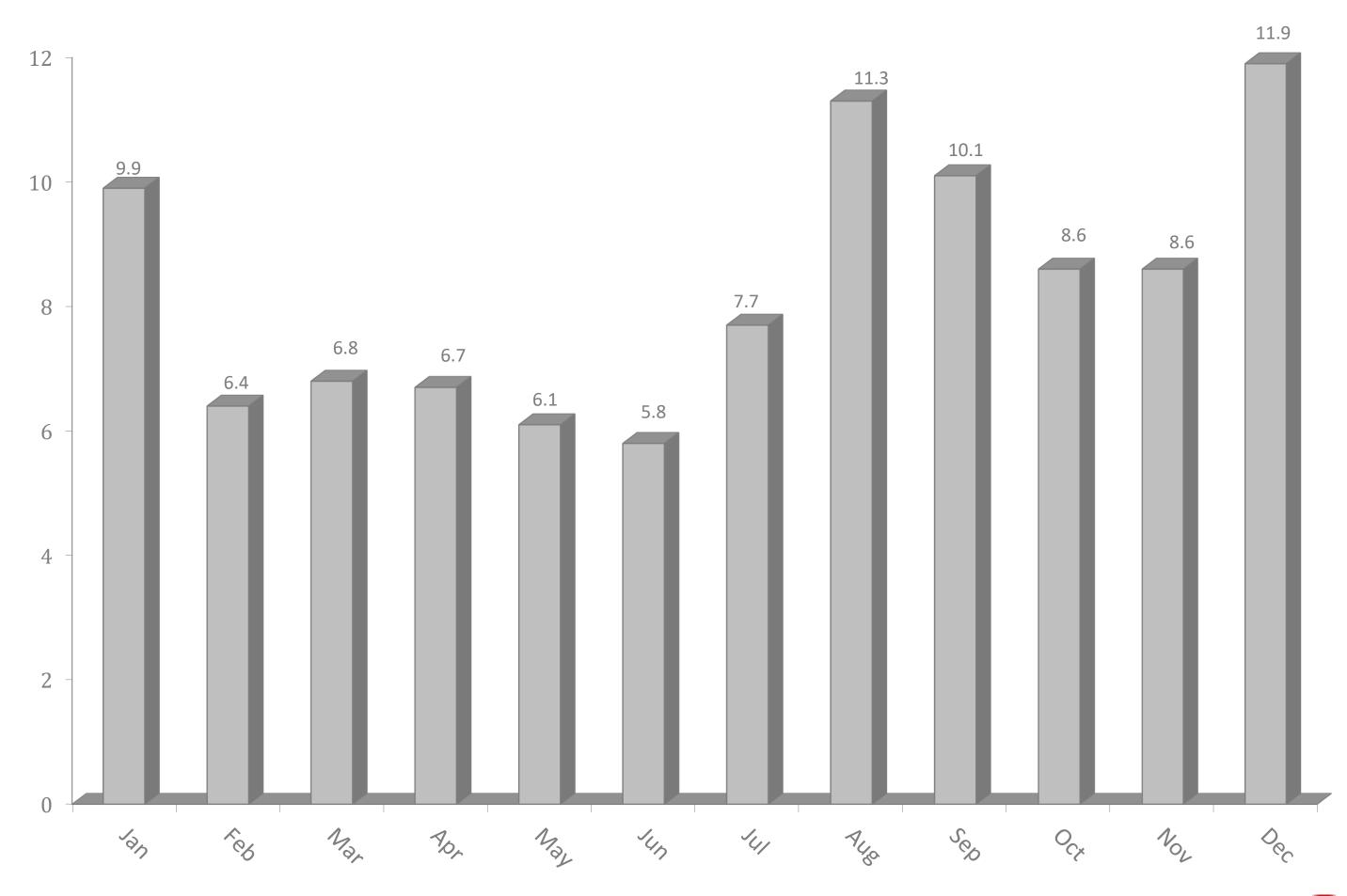
The survey methodology and data abstraction form were initially designed by researcher Robin M. Weinick, PhD in 2008. Dr Weinick was an Assistant Professor at Harvard Medical School and a Senior Scientist at the Institute for Health Policy, Massachusetts General Hospital. Subsequent data pulls have followed these same methodology and data points over time.

#### 2021 Methodology:

- 15,173,299 blinded patient visits
- Drawn from a database of urgent care patient visits, as accessed through aggregated data from an industry-leading billing processing company
- Database spans over 1,000 different urgent care clinics, located in 48 different states
- Visits pulled from the 12month period January through December 2021.



# Visits by Month - 2021

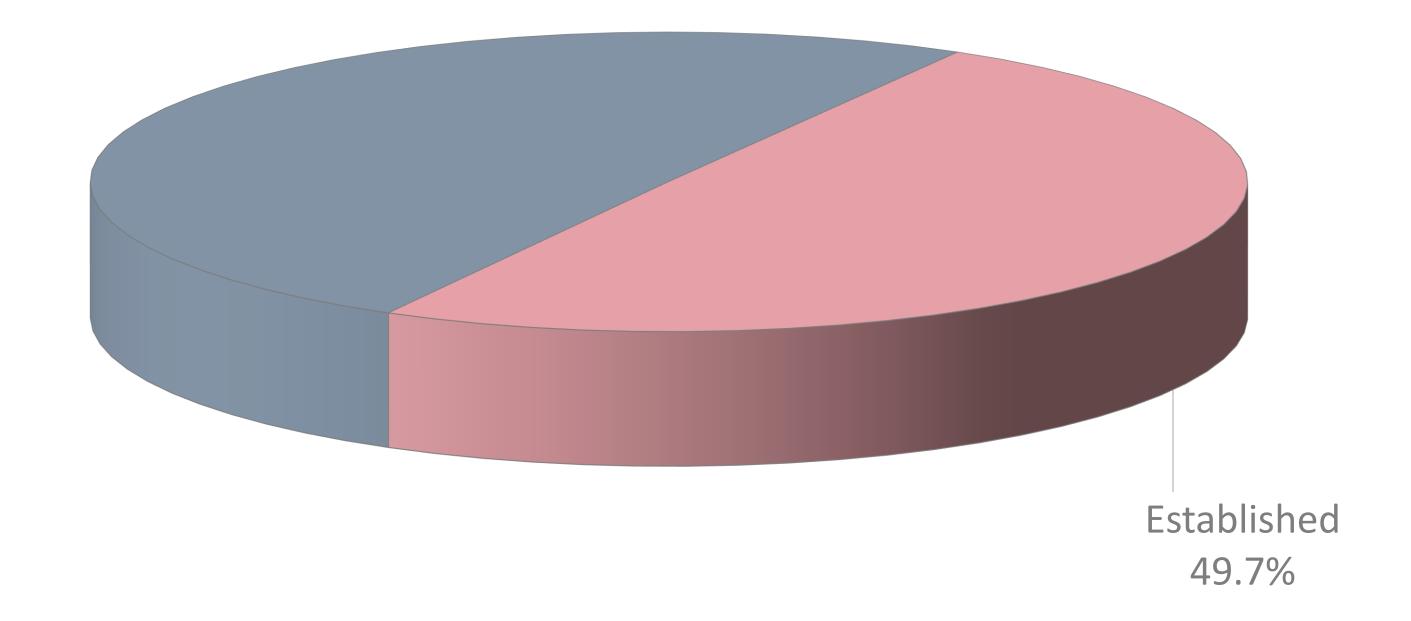






# New or Established Patient

New 50.3%

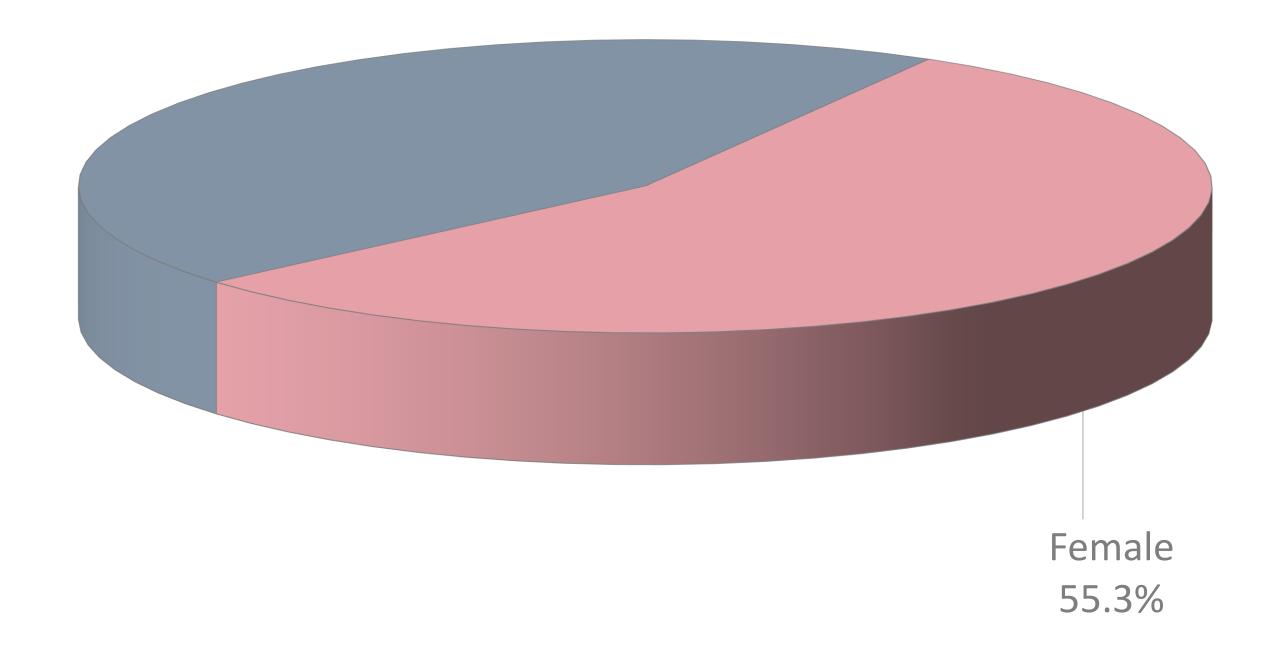


2021 JUCM Chart Audit Research



# Patient Gender

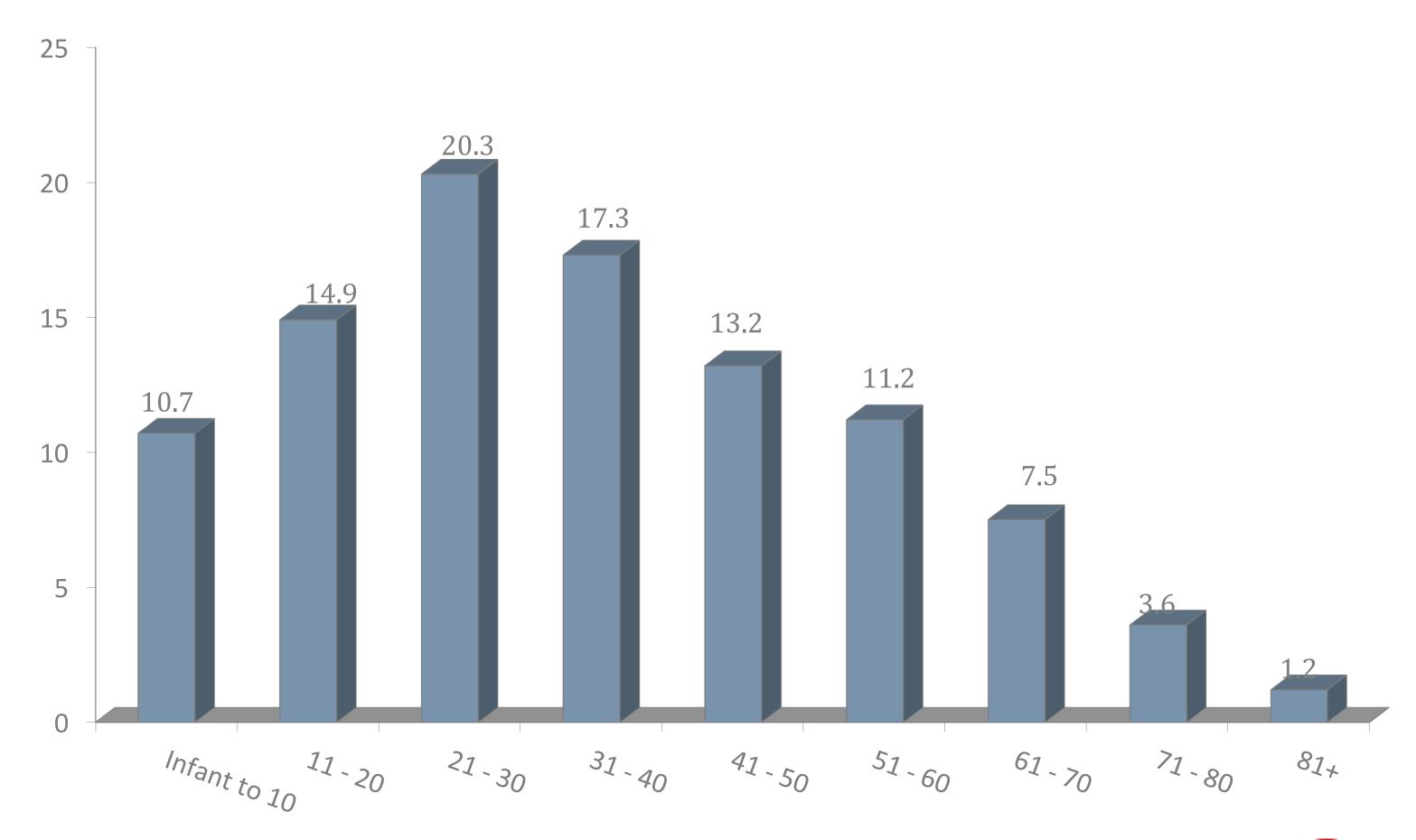
Male 44.7%



2021 JUCM Chart Audit Research



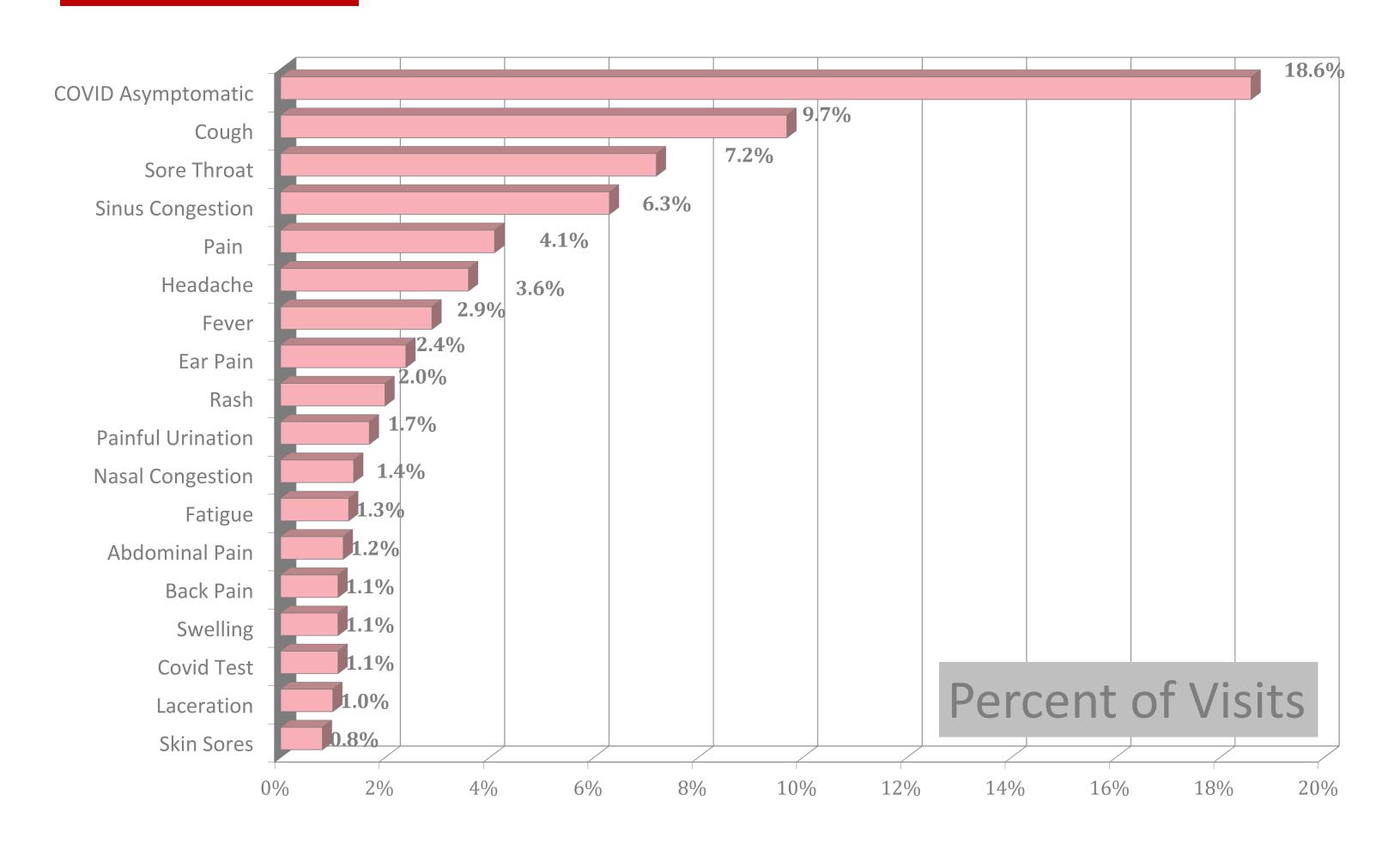
# Visits by Patient Age







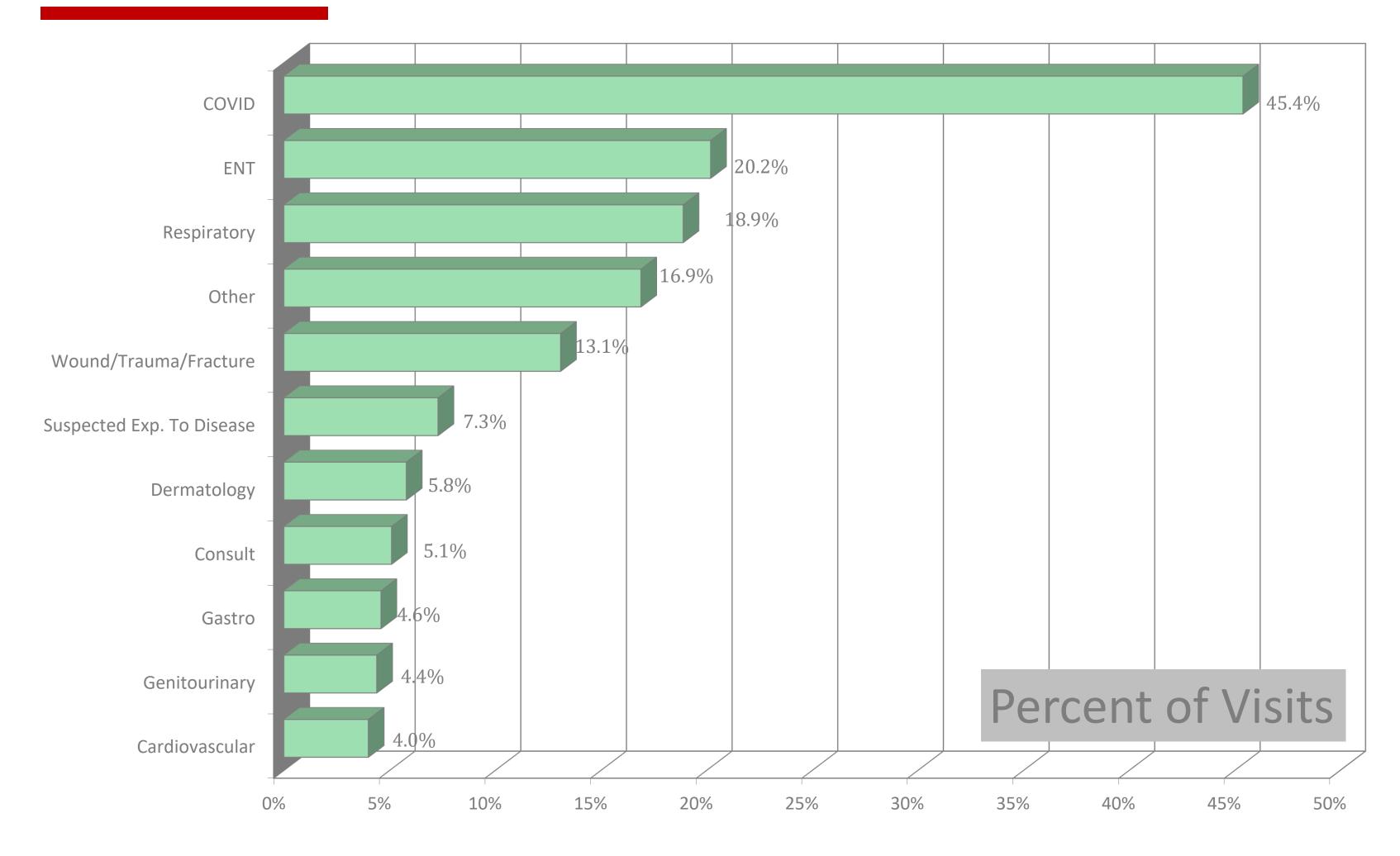
# Patient's Chief Complaint







# Top Types of Diagnosis Codes

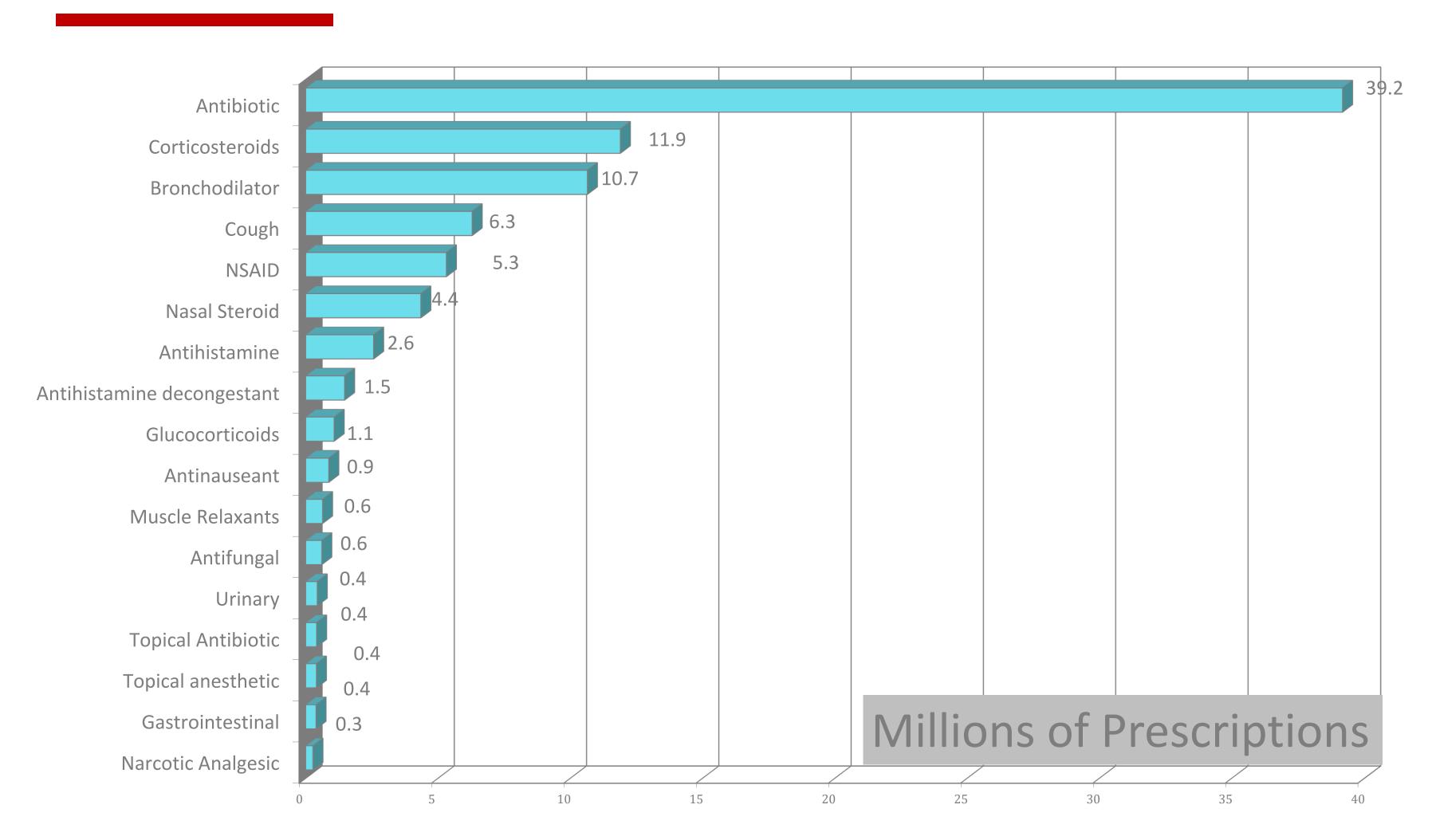






# Prescription Volume Projected

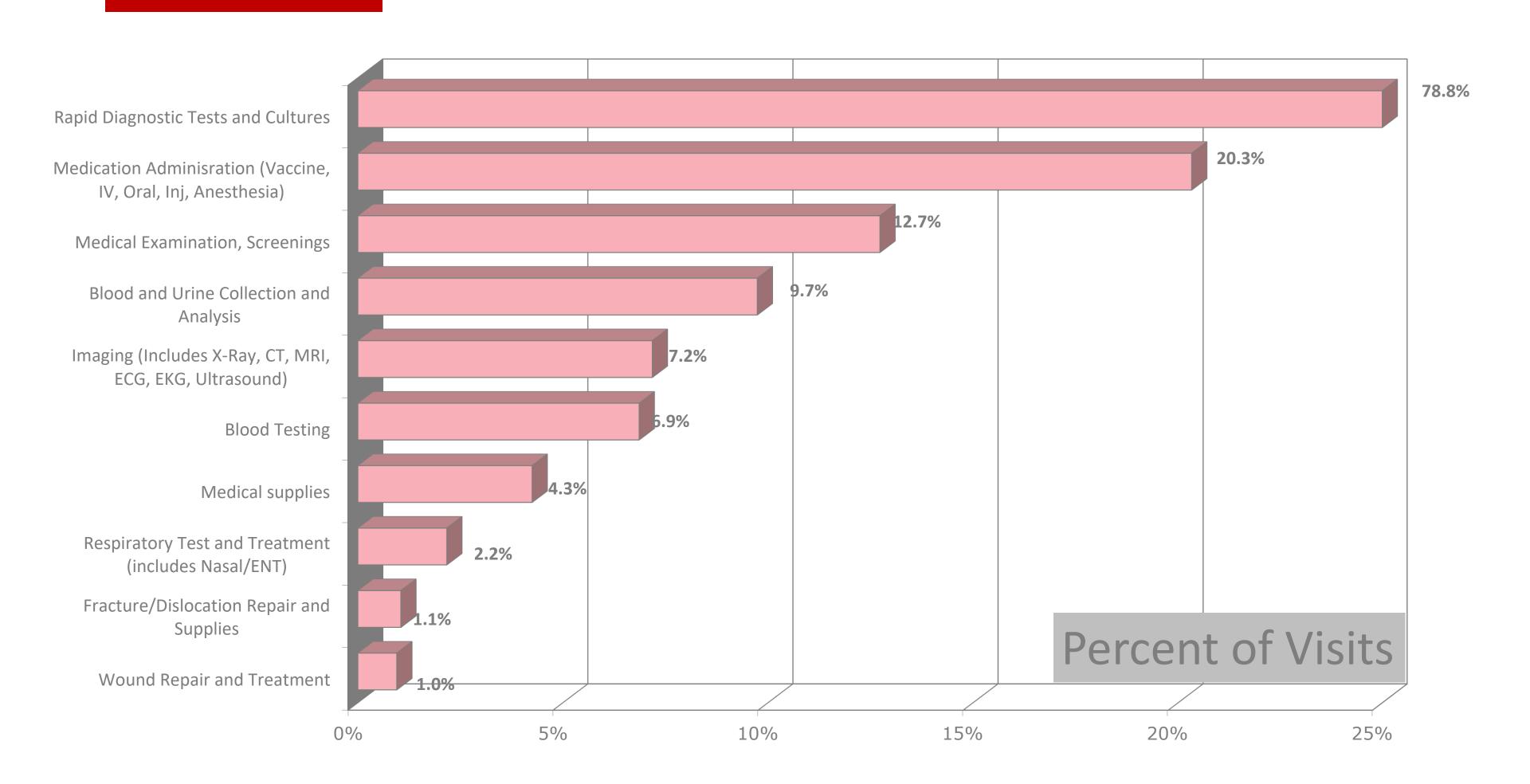
Based upon 160 million annual patient visits







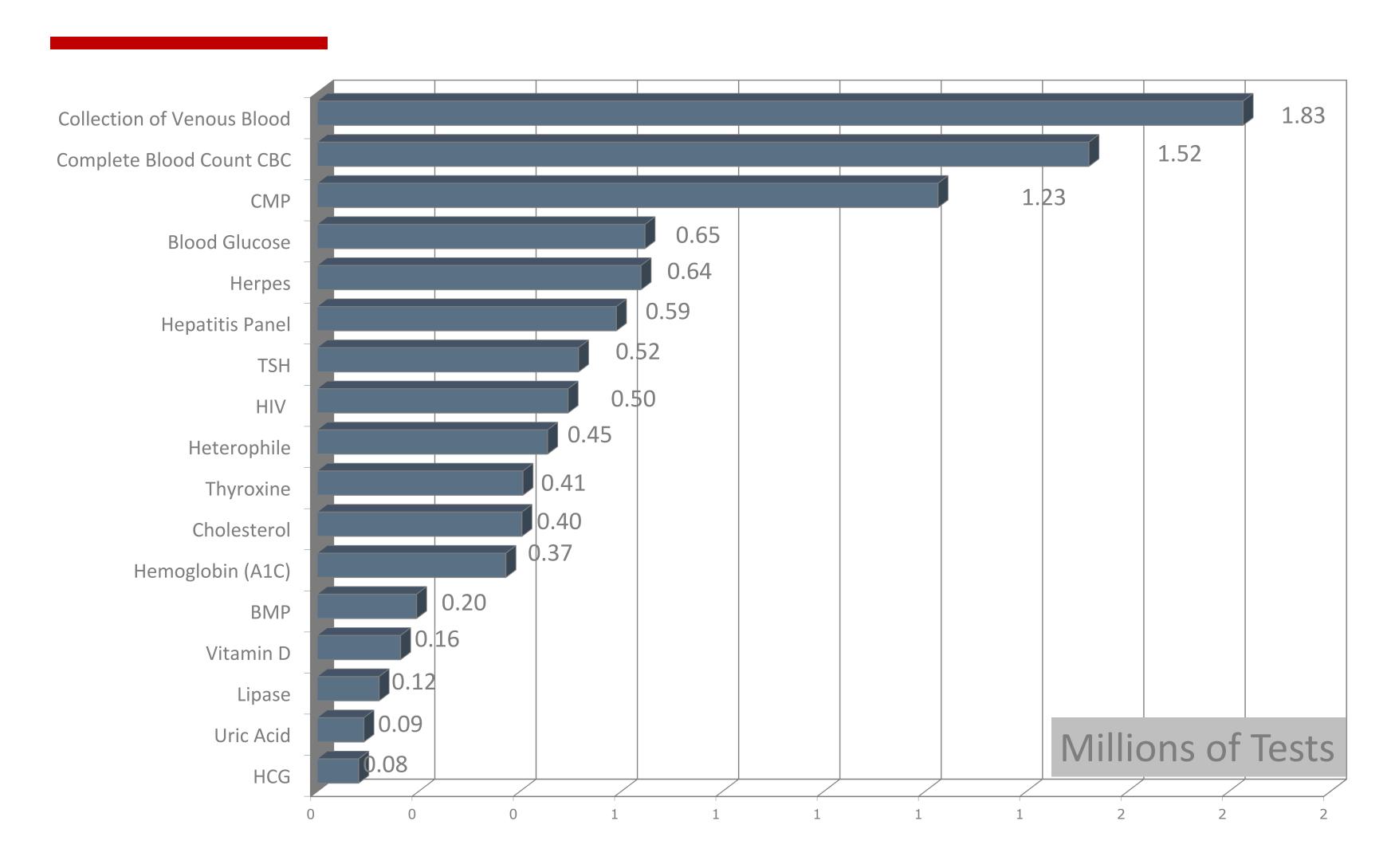
# Top Procedures - % of Visits



2021 JUCM Chart Audit Research

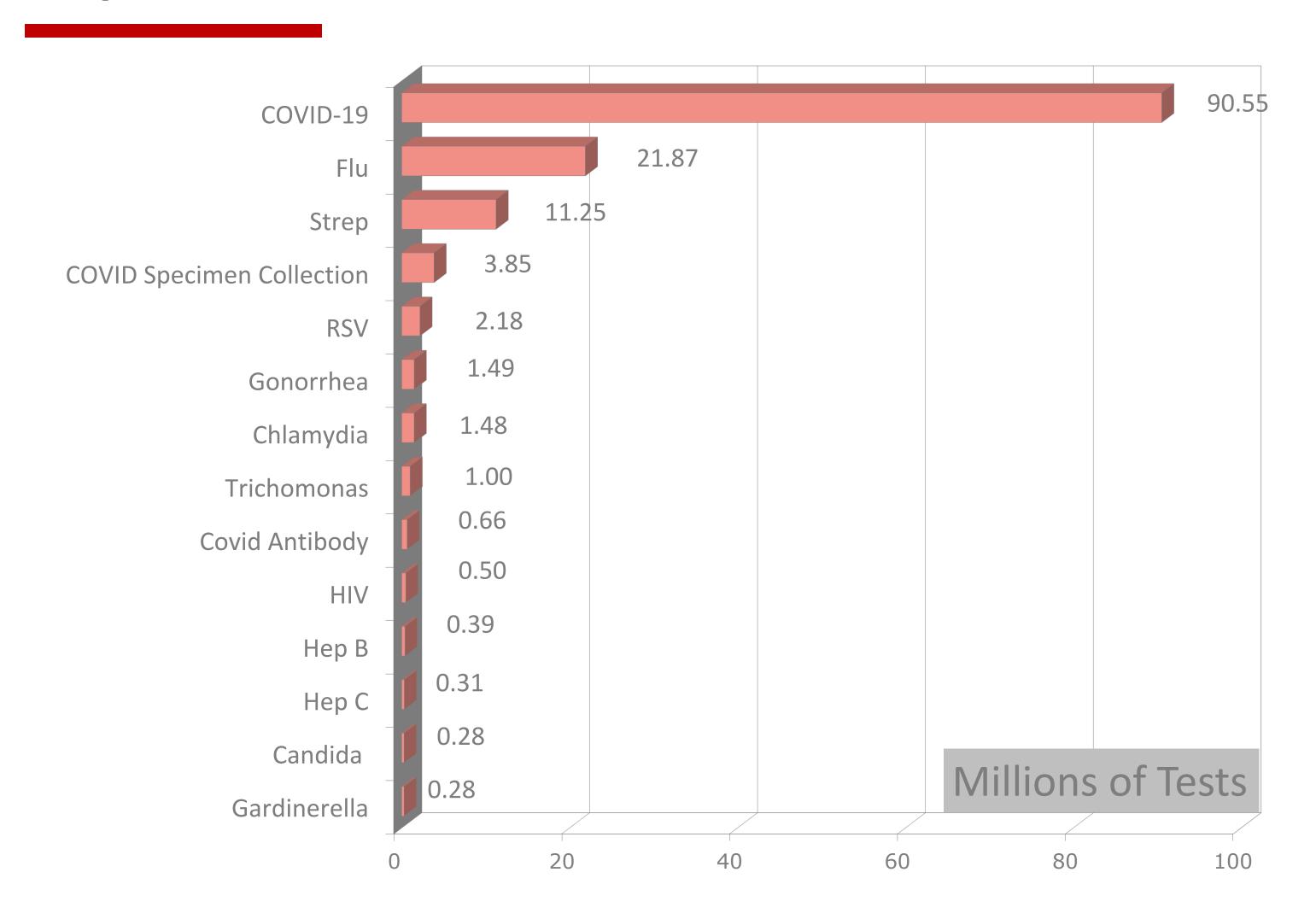


# Top Blood Tests Volume





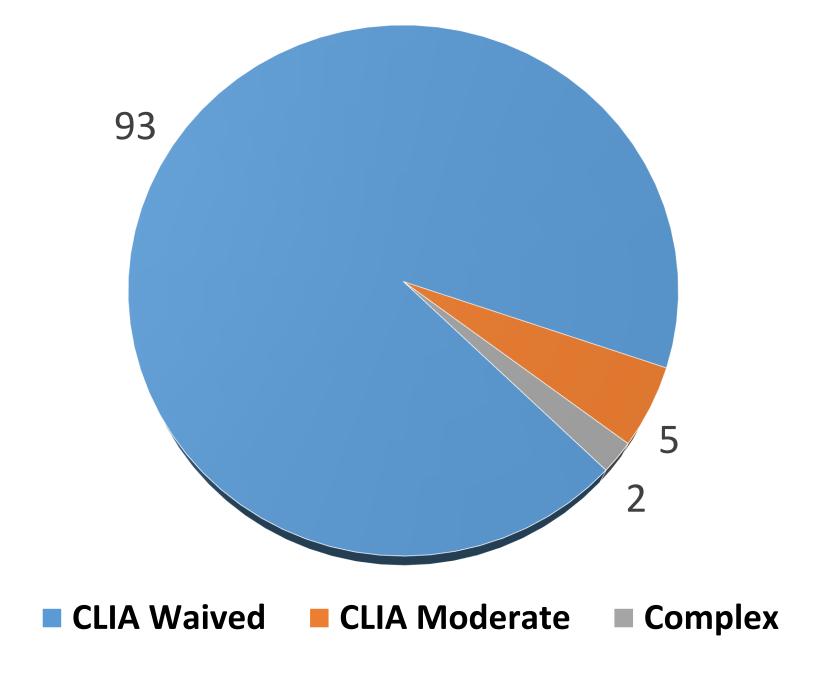
# Top Test Volume



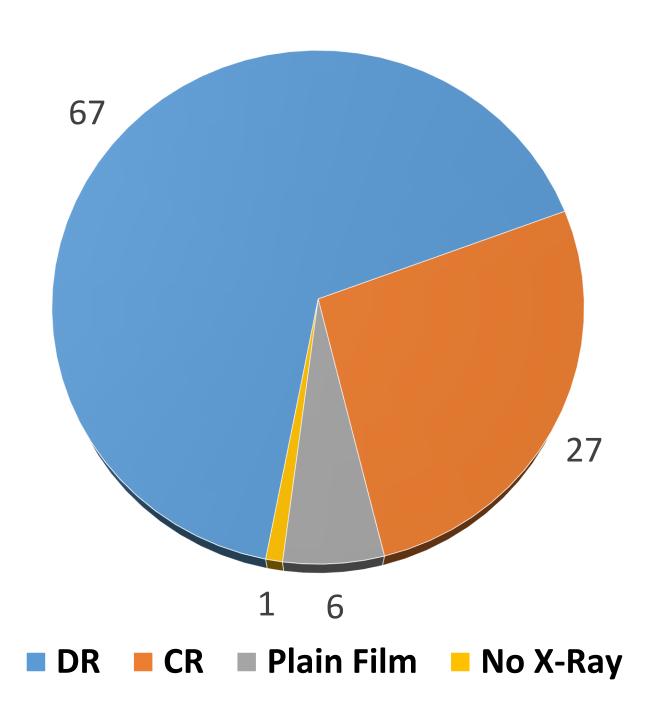


## Lab and X-Ray Services

Lab Services Offered Percent for All Centers



X-Ray Services
Percent for All Centers





## Finding Urgent Care Physicians

Not so easy, as it turns out

- There is no ABMS Board Certification in Urgent Care Medicine
- Most UC clinicians are board certified in other specialties
- The AMA database only has 758 self-reported UCM's in the file



#### **AMA Physicians**

#### Report Created 1/7/2022 8:30:11 AM

Specialty Name*	Spec	Total Physicians	Office Based	Last Year Residents	Balance Of Residents	Hospital Staff	Medical Teaching	Adminis- tration	Research	Other	Unclass- ified	Locum Tenens	1 Per Email	All Per Email	Phone
Emergency/sports Medicine	FSM	145	99	8	4	14	0	0	0	0	20	0	124	370	92
Urgent Care Medicine	UCM	758	635	0	0	99	3	17	1	0	0	3	708	2236	646
Undersea and Hyperbaric Medicine- EM	UME	71	37	5	4	15	0	0	0	0	9	1	66	182	47
Hospice & Palliative Medicine (Emergency Medicine)	HPE	16	13	0	0	2	0	1	0	0	0	0	15	43	16
Emergency Medical Services	EMS	431	202	13	68	79	0	2	0	0	67	0	374	1046	192
Critical Care Medicine	CCE	19	7	0	0	12	0	0	0	0	0	0	19	77	16
Clinical Informatics (Emergency Medicine)	CIE	19	5	3	6	1	0	0	0	0	4	0	16	34	7
Group Total		54749	27243	1524	5844	15637	457	683	89	84	3061	127	46082	140192	34940
Family Practice/general Practice															
Family Practice	FP	113568	87345	2043	5802	9523	1464	1437	190	246	5259	259	96674	265133	84941
General Practice	GP	5943	4900	0	8	699	31	151	33	57	48	16	4944	13033	4771
Family Prac/sports Medicine	FSM	2577	2038	29	132	173	12	3	1	0	188	1	2308	6766	1865
Adolescent Medicine (Family Practice)	AMF	10	7	0	0	1	1	0	1	0	0	0	9	21	9
Hospice & Palliative Medicine (Family Medicine)	HPF	39	22	0	0	6	2	7	1	1	0	0	35	100	33
Clinical Informatics (Family Medicine)	CIF	30	10	7	5	1	0	0	0	0	7	0	27	59	9
Group Total		122167	94322	2079	5947	10403	1510	1598	226	304	5502	276	10399 7	285112	91628
Gerlatrics							$\vdash$					$\vdash$			
Family Practice/geriatric Med	FPG	1146	848	7	30	133	25	21	5	0	76	1	1008	2818	881
Internal Medicine - Geriatrics	IMG	4912	3163	34	132	768	71	113	81	14	528	8	4302	11894	3497

<sup>\*</sup>Some specialty names abbreviated-see <mmslists.com> for full specialty name. Includes Self-Designated Practice Specialties (SDPSs) and Accreditation Council for Graduate Medical Education (ACGME) residency training specialty designations.

All Per Email: is multiple email address for an individual physician record.



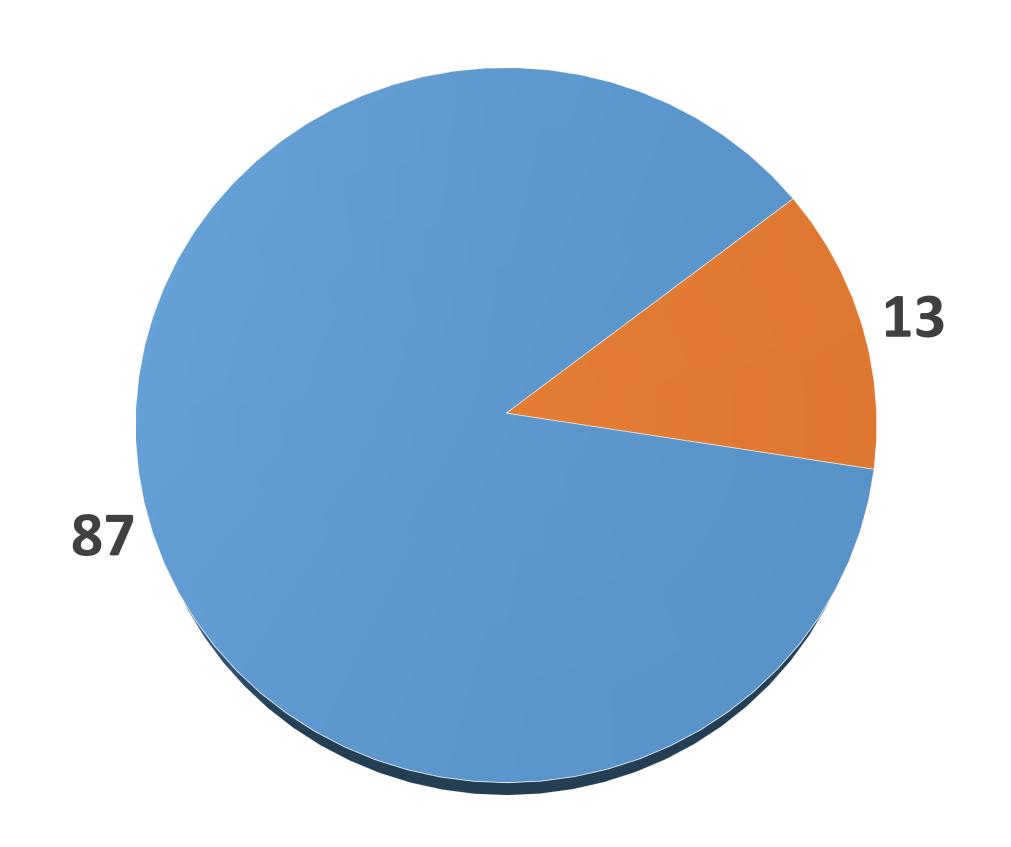
These are not official counts for research or manpower purposes and may not be published or quoted without explicit written permission. For official counts, call MMS.

### The JUCM Urgent Care Database

- The Standard for identifying urgent care facilities
  - Maintenance
    - Managing Journal recipient adds and deletes since 2006
    - Visual vetting of urgent care centers via Google Maps
    - Telemarketing to verify information
  - New Centers
    - Vetting print journal requests with new addresses
    - Clinician sign-ups for digital subscriptions, and eNewsletters who provide addresses
    - Relationships with real estate companies who track urgent care centers as well as multiple urgent care vendors that provide data to JUCM
    - Press releases announcing new centers and internet searches for clinicians



## JUCM Database - Distribution by Title



Clinicians Administrative/Business



# JUCM Circulation Distribution By Clinician Type

Clinician	Percent
MD	54
DO	8
PA	19
NP	19



# JUCM Circulation

Distribution By Medical Specialty (self-reported)

Specialty	Percent
Family Medicine	65
Emergency Medicine	15
Urgent Care Medicine	14
Internal Medicine	3
Occupational Medicine	3
Pediatrics	1



# Number of Urgent Care Clinics by State As of November 2022

State	JUCM*	State	JUCM*	State	JUCM*
AK	34	KY	195	NY	720
AL	225	LA	261	ОН	447
AR	98	MA	218	OK	210
AZ	381	MD	280	OR	174
CA	1438	ME	77	PA	415
СО	275	MI	595	PR	12
СТ	180	MN	219	RI	42
DC	20	MO	249	SC	208
DE	49	MS	159	SD	34
FL	1123	MT	51	TN	348
GA	461	NC	540	TX	1102
HI	40	ND	37	UT	123
IA	106	NE	83	VA	322
ID	111	NH	63	VT	18
IL	498	NJ	349	WA	287
IN	283	NM	88	WI	226
KS	110	NV	155	WV	92
				WY	39





## Monthly Unduplicated Reach

### 46,909 Total Monthly Unduplicated Reach

	Print	e-Newsletter, e-Imaging and Digital Edition	Totals				
Print	18,249		18,249				
e-Newsletter, e- Imaging and Digital Edition	4,009	28,660	32,669				
JUCM's Total Unduplicated Reach – November 2022 46,909							



### A High-Quality, Practical, and Impactful Resource

- Credibility and Authority The official publication of the Urgent Care Association of America
- **Useful** A practical mix of clinical editorial, urgent care news, and practice management content
- Specialty Specific Focused exclusively on Urgent Care medicine and business
- Relevant Extensive and active editorial board curating exclusive urgent care content
- **Empowering** Fosters a community for urgent care stakeholders
- Unifying and Uniting Providing a "voice" to a customized distribution to over 46,000 readers





# Joshua Russell, MD, MSc, FAAEM, FACEP JUCM Editor in Chief

- Supervising Physician
  - Legacy GOHealth Urgent Care
- Emergency Medicine
  - Peacehaealth, Columbia Region
- Associate Editor
  - Urgent Care Rap podcast





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### Editorial: Issue Feedback Studies

- Kantar Media methodology Medical Journal Industry Standard
  - Do you receive JUCM in your name?
  - Did you read it?
  - Out of last 4 Issues, how many have you read?
    - 1 out of 4: 25%
    - 2 out of 4: 50%
    - **3** out of 4: 75%
    - 4 out of 4: 100%
  - How much of the issue did you read?
    - Cover to cover: 90%
    - Read articles of interest: 75%
    - Skimmed: 25%
    - Read TOC to article: 15%
  - Rate Clinical and Practice Management articles
    - 5 Excellent
    - 4 Good
    - 3 Average
    - 2 Fair
    - 1 Poor



### JUCM Editorial Research – 2021 Data

JUCM 2021 Issu	e Feedback Results		
Read	4 out 4 Issues	60%	
Keau	3 out 4 Issues	23%	00 70
Read	Cover to Cover	15%	71%
	Read Look	56%	/1/0
	1		
Clinical Articles	Excellent	42%	90%
	Good	48%	7070
Practice Management	Excellent	21%	<b>77%</b>
	Good	56%	
	Images Challenge	82%	
	Pediatric Urgent Care	72%	
Top 4 Departments	Abstracts	71%	
	Health Law	65%	
Lead Clinical Article	Read the article		88%
Lead Case Report	Read the article		74%
Lead Original Research	Read the article		57%
Lead Practice Management Article	Read the article		63%



## Journal Readership - Market Perspective

Readership Sample		JUCM 2021		JAMA		NEJM		AFP	
Comparison									
	4 out 4 Issues	37%	60%	26%	36%	20%	27%	37%	49%
Read	3 out 4 Issues	23%		10%		7%		12%	
Dood	Cover to Cover	15%	710/	9%	52%	15%	68%	30%	770/
Read	Read Look	56%	71%	43%		53%		47%	77%
* Three Primary Care Journal Sc	* Three Primary Care Journal Scores - Office and Hospital Primary Care MDs								
* Primary Care Journal Scores – Historical Averages									
JAMA - Journal of the American	JAMA - Journal of the American Medical Association (AMA)								
NEJM - New England Journal of	Medicine (MMS)								
AFP - American Family Physician	(AAFP)								



# JUCM Editorial and Design 17 Total Awards Won!

- 2018
  - SILVER (2nd Place) Best Case History
  - BRONZE (3rd Place) Best Cover, Computer-Generated
- 2017
  - SILVER (2nd Place) Best Case History
- 2016
  - SILVER (2nd Place) Best Case History
  - BRONZE (3rd Place)—Best How To Article
- 2013
  - GOLD (1st Place) Best Cover: Photo
  - SILVER (2nd Place) Best Feature Article
- 2012
  - SILVER (2nd Place) Best Regular Department
- 2011
  - GOLD (1st Place) Best How-To Article
  - GOLD (1st Place) Best Case Study
  - BRONZE (3rd Place) Best Cover, Computer-Generated
- 2010
  - SILVER (12nd Place) Best Cover, Computer-Generated
  - BRONZE (3rd Place) Best Signed Editorial
  - BRONZE (3rd Place) Best Overall Use of Graphics
- 2009
  - BRONZE (3rd Place) Best Regular Column, Contributed
- 2008
  - BRONZE (3rd Place) Best Regular Column, Contributed
  - BRONZE (3rd Place) Best Overall Use of Graphics



### Some of the Current Entrants

**AAFP News** 

American Family Physician

American Journal of Nursing

**ASH Clinical News** 

**Cardiology News** 

Cardiology Today

Critical Care Medicine

Cutis

**Emergency Medicine News** 

Health Data Management

**Hematology News** 

Hem/Onc Today

McKnight's Long-Term Care News

**Medical Economics** 

**Neurology Today** 

**OBG Management** 

The Nurse Practitioner



### JUCM- Print Advertising

- 1. High quality layout, production and printing process
- 2. Advertiser-friendly environment
- 3. Various sizes
  - Full Page
  - 2/3 Page
  - Half Page
  - 1/3 Page
- 4. Print ads garner a very high share of voice in this niche market





# JUCM Digital Editions Exact Replica of Print Edition in PDF Form

#### DOWNLOAD PAST ISSUES



April 2020 : Is Pain the Fifth Vital Sign? The First in a Series of Original Research Articles



**VIEW ISSUES ARCHIVE** 

# JUCM Cover Tip-On

- Glue Stripped to front cover
- Issue is wrapped in a polybag to protect creative
- We print
- Specs:
  - 8.25"H x 7.5"W
  - Leave ¼" bleed on all edges
- \$15,000 net for full circulation



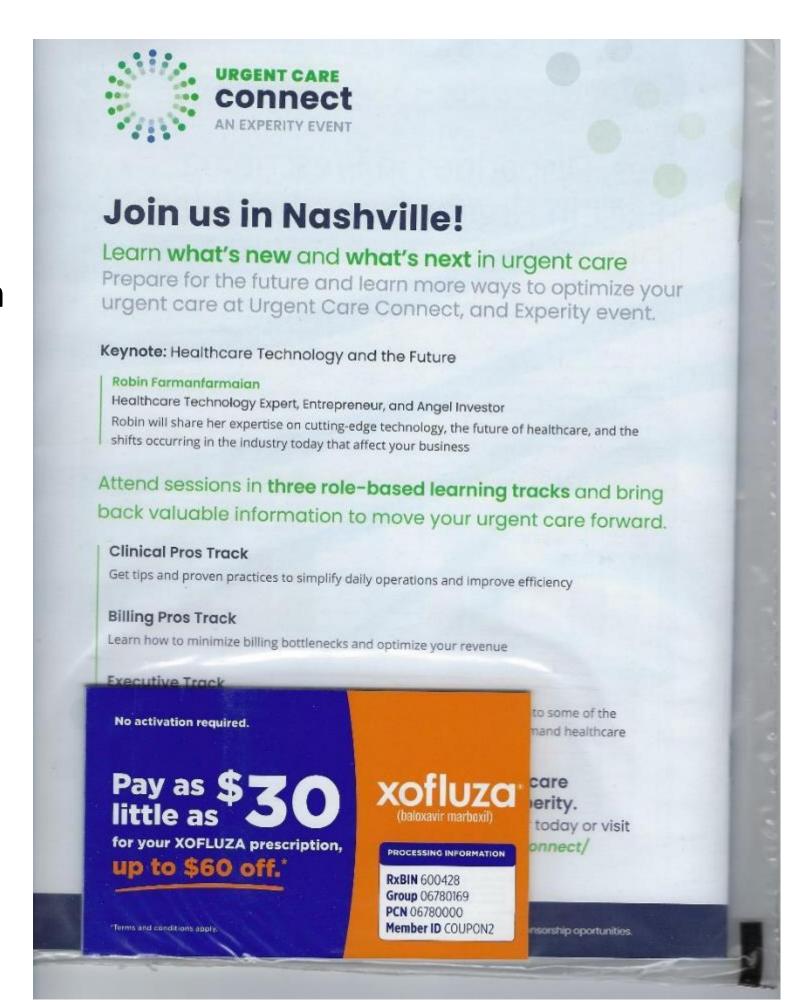
# Polybag with JUCM

- A brochure, sell sheet or coupon can polybag with the monthly issue of JUCM
- Piece is supplied by client.
- Geo targeted selection available
- Minimum of 5,000 pieces
- Specs
  - Size should not exceed: 8"W x 10 ¾"H
  - Weight should not exceed: 1 oz
  - Bulky or multiple part outserts will be priced higher, depending upon sample piece provided
- Costs\*
- 5,000 copies \$0.95 net per piece/copy
- 10,000+ copies \$0.85 net per piece/copy
- \*sample piece is needed to create an exact cost

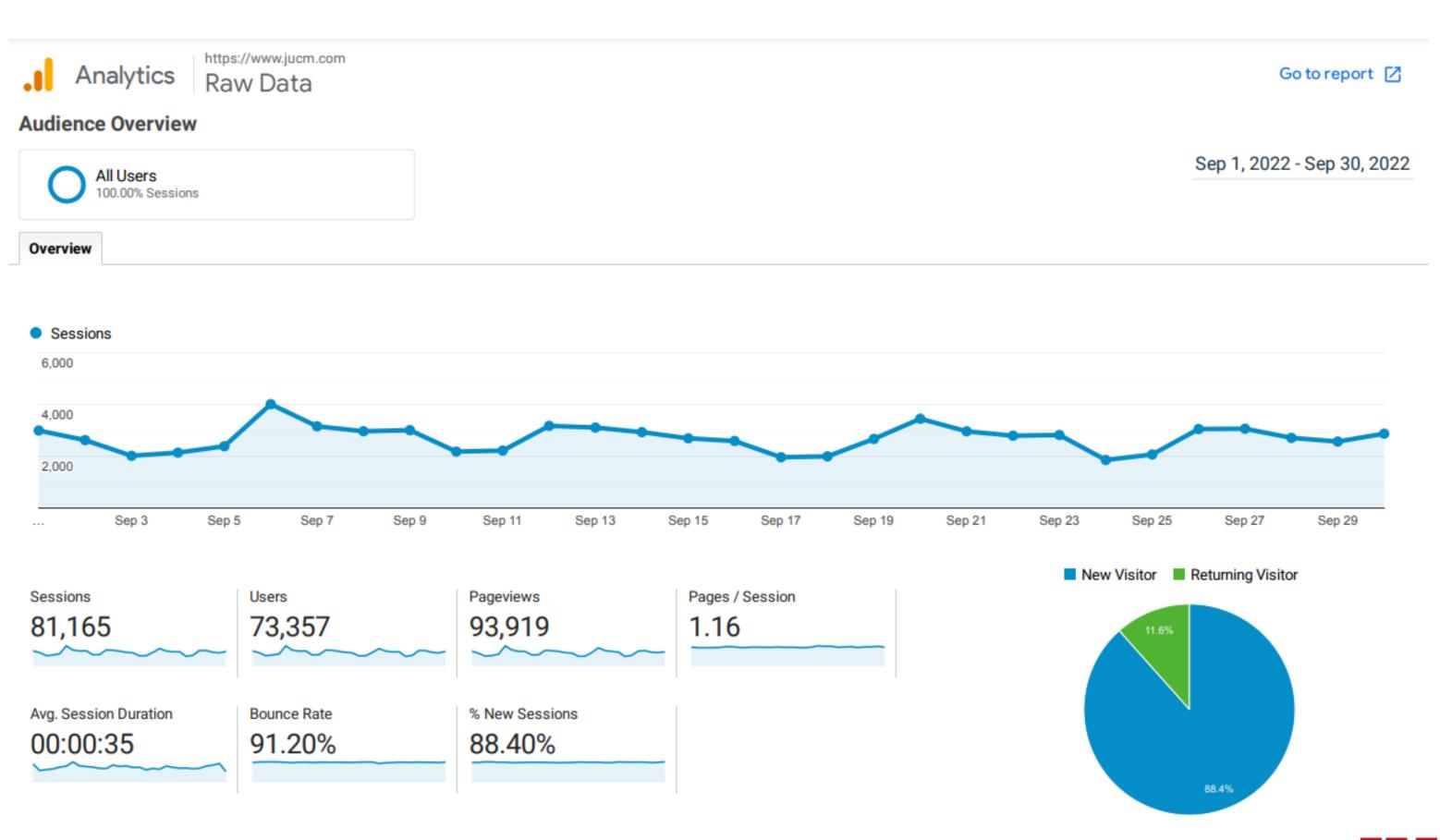
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JUCM, The Journal of Urgent Care Medicine Intellicor West Attn: Receiving / George Gordon 3575 Hempland Rd

Lancaster, PA 17601 717-285-6818

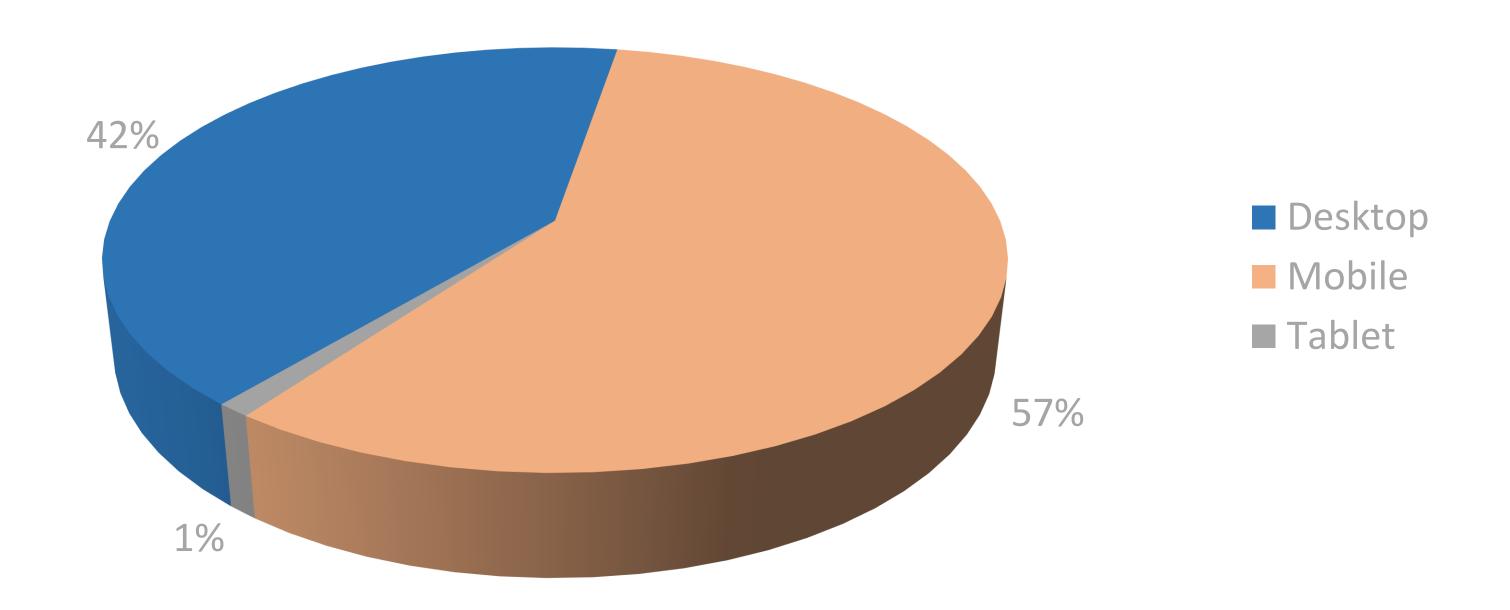


# JUCM.com Monthly Traffic





# JUCM Website Access Type



Our products are optimized for viewing by whatever platform is preferred by the reader

Source: Google Analytics, November 2022

# Banner Advertising

### Top Tall Box Ad:

- 300w x 600h pixels. Appears on home page and all other content pages
- \$95 per thousand impressions

### **Top Horizontal Ad:**

- 970w x 90h pixels or 728x90. Appears on home page and most content pages
- \$85 per thousand impressions

## Big Box Ad 1&2:

- 300w x 250h pixels. Appears on home page and most content pages
- \$75 per thousand impressions

#### **Mobile Versions**

All ads have a 300x250 mobile version that runs on mobile devices. There is also an option for 320x50 pixel ad that is permanently displayed at the bottom of the mobile viewer



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PRACTICE MGMT

BUYER'S GUIDE

AUTHORS

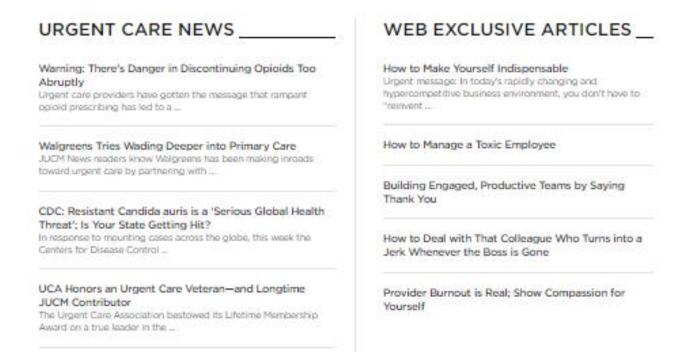
ARCHIVES

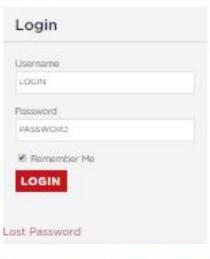
ABOUT US



TOP HORIZONTAL AD













Sign Up For The JUCM



practice setting ...

Business Insider Sums Up the Ongoing Rise of the Urgent

If you're reading this, then the fact that urgent care as a distinct

Suspected Pertussis in Infants and Adolescents-What to do? Urgent message: Familiarity with the schedule for immunization against pertussis, as well as expertise in

diagnosing and prescribing treatment, should .

Perfecting the Consumer Financial Experience in Your Urgent Care Center

ARTICLES.

Urgent message: Changes to insurance plan design are resulting in increase

PRACTICE MANAGEMENT

# Banner Advertising

### Mid-Page Horizontal Banner:

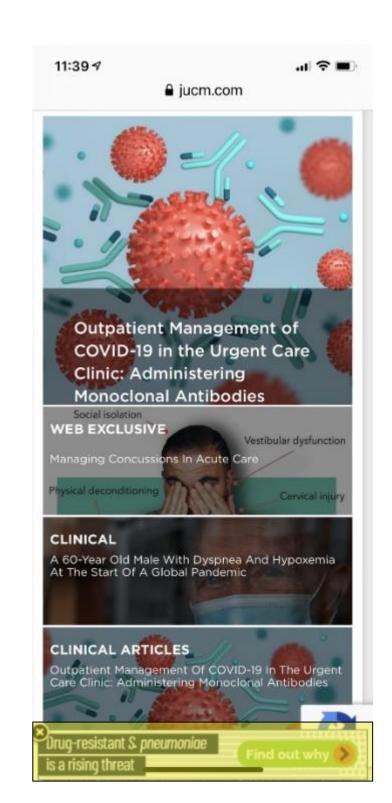
- 728x90 pixels on desktops. Defaults to 300x250 for mobile view. Appears on home page and most content pages.
- \$60 per thousand impressions

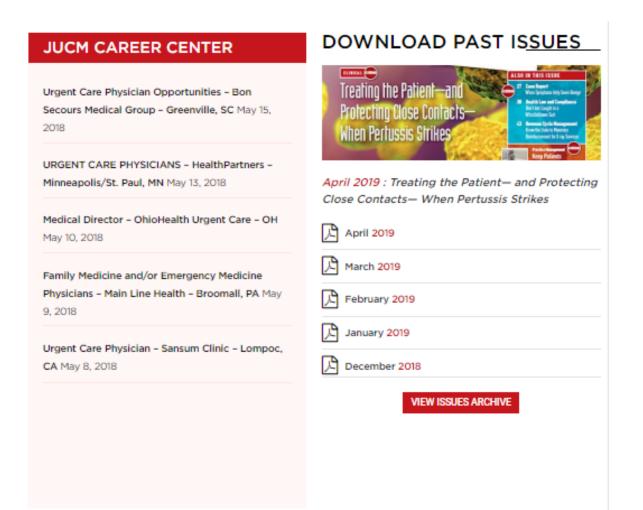
### Big Box Footer Ad:

- 300w x250h pixels. Appears on home page and most content pages
- \$50 per thousand impressions

## Banner Ad Specs

- Max Load Size:200 KB
- Max Animation:15 sec3x loop
- File Types:
   JPG, GIF, PNG, HTML5, 3rd Party Tag







#### CASE REPORTS

A 44-Year-Old Man with Cough of Several Weeks' Duration

Urgent message: Lung cancer—the leading causes of cancer-related deaths in the United States—may first present with ...

Infection Masquerading as a Fall in the Elderly

Shortness of Breath in a Postprocedural Pneumothorax

Cat Scratch Disease Presenting as Parinaud's Oculoglandular Syndrome

A Pregnant Mother Presenting to Urgent Care with Chickenpox

сте

#### HEALTH LAW

What Exactly Are Whistleblower Lawsuits—and How Can You Protect Your Urgent Care Operation?

Urgent message: The increasingly visibility of "whistleblower cases," in which employees share in any fines from ...

What is the Liability for an Urgent Care Slandering a Competitor on Social Media?

The Finer Points of Video Surveillance in an Urgent Care Center

Education is Key to Avoiding Increasingly Sophisticated Cyber Crime

What Happens if You Break a Commercial Lease?

#### ABOUT US

The Journal of Urgent Care Medicine® (JUCM) is the official journal of the Urgent Care Association (UCA). Each issue contains a mix of peer-reviewed clinical and practice management articles that address the distinct clinical and practice management needs of those who are working in today's busy urgent care centers. JUCM's reach of over 42,000 includes qualified clinicians, business and administrative professionals working in urgent care facilities nationwide

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## JUCM eNewsletters

- eNewsletters deploy on Tuesdays and Fridays
- Friday eNewsletter
  - JUCM News
- Tuesday eNewsletters
  - 1<sup>st</sup> Tuesday JUCM Editorial Content
  - 2<sup>nd</sup> Tuesday Web Exclusive
  - 3<sup>rd</sup> Tuesday Images Challenge
  - 4<sup>th</sup> Tuesday Web Exclusive

# Urgent Care News eNewsletter

- Every Friday
- Curated, full-text summaries of medical news selected and rewritten with urgent care relevance
- Distribution to 25,000+
- 35% open rate
- Multi-sponsored
- Static Banners Only
  - 600 wide x 250 high
- \$950 flat cost
- 3 @ \$810
- 6@\$690





### Web Exclusive: Handling Paid Time-Off In Overtime And Unpaid Leave Situations

Urgent message: Paid time-off (PTO) is a common benefit among urgent care providers, but when urgent care operators benefit from an "always on" culture that is open evenings, weekends, and holidays, there may be times when employees are unable to utilize their PTO and expect some kind of accommodation for sacrificing this benefit back to the company. According to the Society for Human Resource Management (SHRM), 98% of all companies offer paid time off (PTO) to their employees, with urgent care being no exception. Read more





#### CDC Offers New Guidance On Caring For Children With Possible Concussion

Roughly 800,000 children are brought to emergency rooms after sustaining a blow to the head every year, according to the Centers for Disease Control and Prevention. Clearly, many others appear in urgent care centers—and that segment is likely to grow as parents continue to become more aware that urgent care is often the best choice for many complaints. Now the CDC has released new guidelines on evaluation and treatment of children who've sustained a blow to the head. All told, there are 19 recommendations based on five core concepts:

# JUCM Print Issue Overview eNewsletters

- First Tuesday of Month
- Distribution to 24,000+
- 35% open rate
- Multi-sponsored
- Static Banners Only
  - 600 wide x 250 high
- \$950 flat cost
- 3 @ \$810
- 6@\$690





#### The Approach To The Hypertensive Patient In The Urgent Care Setting

Urgent message: Previously undiagnosed hypertension is common among ambulatory patients, and urgent care providers are often the first to recognize and diagnose this condition. Read more





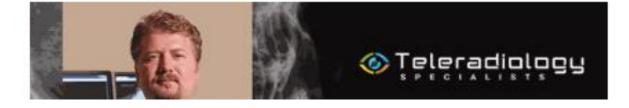
#### Rhabdomyolysis In A Previously Healthy 33-Year-Old Man

Urgent message: Life-threatening degrees of rhabdomyolysis can be seen in young, healthy patients with stable presentation and nearly normal examination findings. Read more



#### Building Ethical Organizations And Teams

Urgent message: As consumers pay closer attention to the ethical behaviors of the companies they do business with, the topic of workplace ethics has garnered renewed interest. Read more



# JUCM Web Exclusive Content eNewsletter

- Second and Fourth Tuesday of Month
- Special Releases, online-only case studies and practice management
- Distribution to 22,000+
- 31% open rate
- Multi-sponsored
- Static Banners Only
  - 600 wide x 250 high
- \$850 flat cost
- 3 @ \$725
- 6@\$595



#### Original Research, Online Release Ahead of Print



#### Evaluation of a Point-of-Care COVID-19 Testing Platform Using Self-Collected Nasal Swabs in an Urgent Care Setting

Bronson Elizabeth Delasobera, MD; Amanda Joy, PA; Masashi Waga; Rita Malley, MS; Anisha Patel, MS; Sarah Greenwood, PA; Jerry Creighton, RN; Sameer Desale, MS; and Moira Larsen, MD, MBA

Urgent message: A validated platform effective in performing rapid point-of-care tests for SARS-CoV-2 would be ideal for use in urgent care centers. While reports of false negative results with one system called the viability of such a platform into question, results of this study support the use of POC testing using self-collected nasal swabs.



#### Introduction

The Abbott ID NOW Point of Care (POC) system is designed to perform rapid onsite nucleic acid amplification polymerase chain reaction (PCR) testing. However,
recent publications from academic settings have reported concerning and varying
false negative (FN) rates with this diagnostic test. <sup>1-4</sup> It is unknown if the high FN rate
is a function of the POC machine, the training of the clinical staff, or the specimen
collection type. We therefore undertook a validation study in a "real world"
community setting of symptomatic patients presenting to urgent care clinics or
testing tents. Each patient had two samples collected: one for POC testing (either

# Images Challenge eNewsletter

- Third Tuesday of the Month
- Distribution to 22,000+
- Single-sponsored
- 33% open rate
- 728x90 banner appears on email invitation
- \$1,200 for outgoing newsletter banner



## JUCM Webinars

## Turnkey Solution

- Non-Promotional Format
- You are named as the sponsor in promotion and during the webinar
- We do all the work
  - consult with you and agree on topic content
  - Recruit speaker
  - Recruit attendees via print ad, web promotion and email invitations
  - Execute webinar
  - Record and post webinar to JUCM website, give copy to client for their website
  - Deliver registrant information to client
- Recent webinars
  - ~250 registrants
  - ~125 live attendees, approximately half of non-attendees watched the on-demand webinar later via provided link
- ~\$5,000



## Urgent Care Buyer's Guide - Print

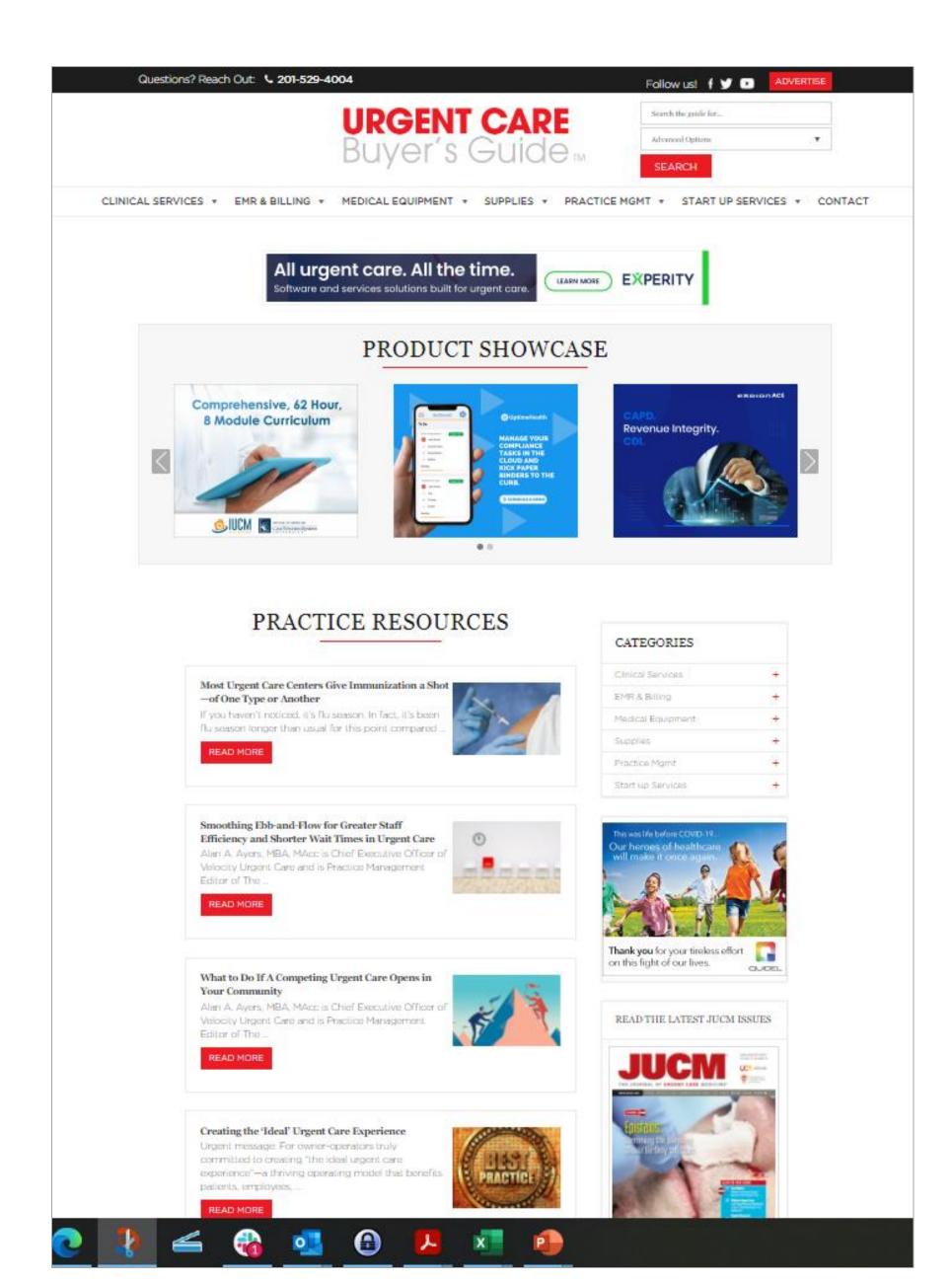
- JUCM branding for credibility and trust
- Over 100 categories customized to Urgent Care
- Comprehensive print and digital distribution for year-long exposure
- High value for a limited expenditure
  - Full Page Ad plus Boxed Listing \$3,270
  - Half Page Ad plus Boxed Listing \$2,530
  - 1/3 Page Ad plus Boxed Listing \$2,050
  - Boxed Listing \$560

Click here to link to digital Buyer's Guide



## UrgentCareBuyersGuide.com

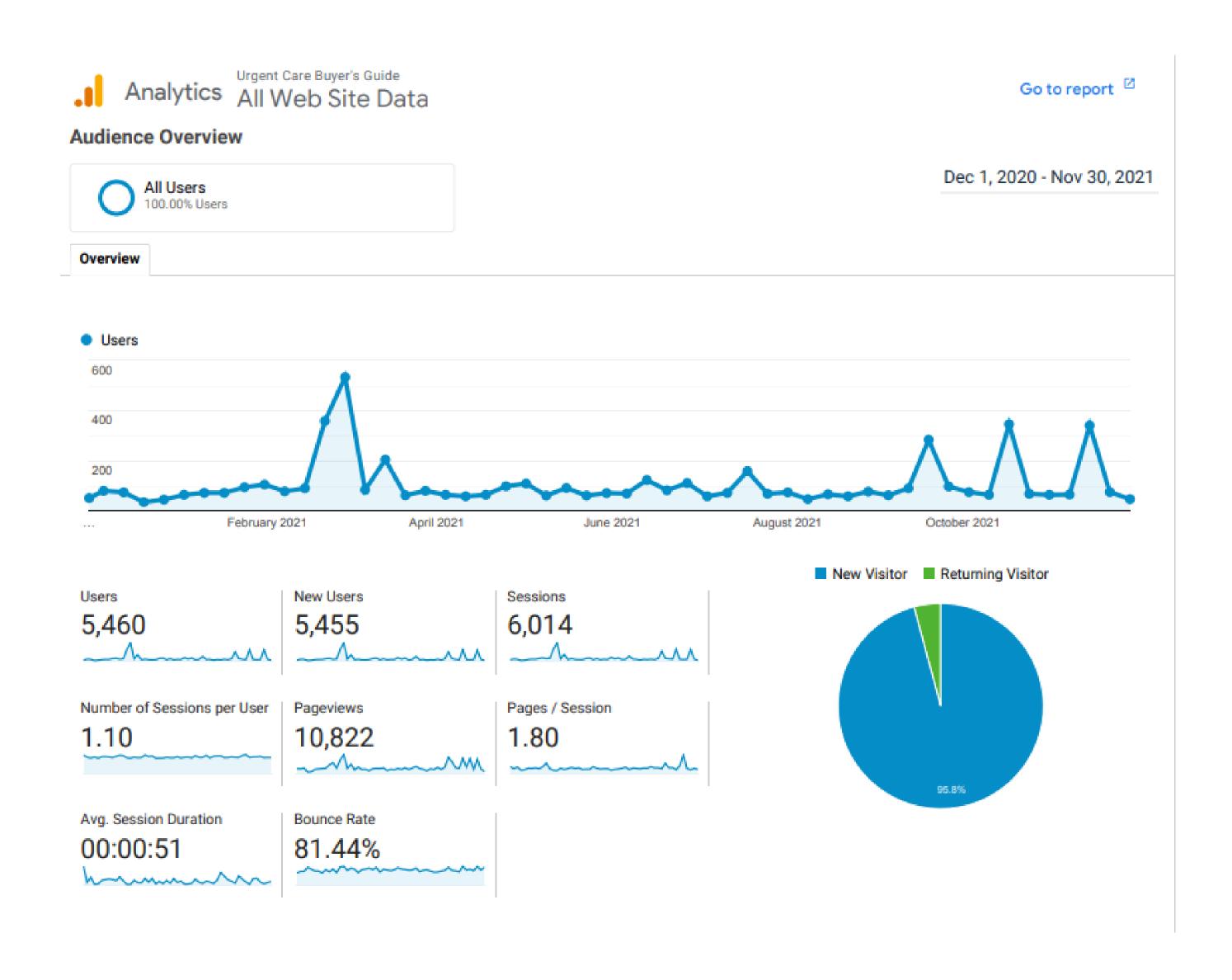
- Website companion to UCBG Print
  - Dynamic, online version
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    - Computer
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- Includes all print listings and more
  - Upgraded listings
    - Picture panels
    - Expanded descriptions
    - Key contact info
- New sections on home page
  - Rotating Product Ads
  - Monthly promotions
  - Featured listings
  - Banner Ads



# Urgent Care Buyer's Guide Print Distribution

- 20,000 copies distributed with the September JUCM
- 1,000 copies distributed in the attendee welcome bags at the UCA Annual Meeting

## Urgent Care Buyers Guide Usage – Online last year



## **Other Available Resources:**

JUCM Marketing Channels
JUCM Chart Research Survey

www.JUCM.com

Urgent Care Buyer's Guide

www.UrgentCareBuyersGuide.com

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